



**WALCHA COUNCIL**

**DRAFT BUDGET**

**2020 – 2021**

# WALCHA COUNCIL - CONSOLIDATED SUMMARY

## DRAFT BUDGET 2020-2021 by Function

FUNCTION	2019-2020 BUDGET	2020-2021 PROPOSED BUDGET
<b>GENERAL FUND</b>		
<b>INCOME</b>		
Administration 1	118,546	120,320
Public Order & Safety 2	59,050	67,737
Health 3	2,500	2,000
Environment 4	957,166	1,000,878
Community Services & Education 5	887,864	886,310
Housing & Community Amenities 6	76,296	92,450
Recreation & Culture 7	168,034	501,168
Mining, Manufacturing and Construction 8	46,500	46,650
Transport & Communication 9	3,608,962	4,176,299
Economic Affairs 10	285,325	285,520
Capital Grants & Contributions 13	8,784,418	2,528,166
General Purpose Revenues 14	5,961,960	6,232,985
<b>General Fund Income</b>	<b>20,956,621</b>	<b>15,940,483</b>
<b>EXPENDITURE</b>		
Administration 15	1,889,875	2,424,330
Public Order & Safety 16	241,745	255,930
Health 17	77,550	67,500
Environment 18	1,209,921	1,195,395
Community Services & Education 19	974,564	977,119
Housing & Community Amenities 20	348,525	363,244
Recreation & Culture 21	870,771	1,184,525
Mining, Manufacturing and Construction 22	61,900	60,742
Transport & Communication 23	6,078,003	6,358,078
Economic Affairs 24	413,682	417,816
Internal Plant 996	-	-
<b>General Fund Expenditure</b>	<b>12,166,536</b>	<b>13,304,679</b>
<b>GENERAL FUND OPERATING RESULT</b>	<b>8,790,085</b>	<b>2,635,804</b>
Less: Capital Grants & Contributions	8,784,418	2,528,166
<b>GENERAL FUND OPERATING RESULT excl CAPITAL</b>	<b>5,667</b>	<b>107,638</b>
<b>CASH MOVEMENT</b>		
Add: Book Value of Assets Sold	313,216	348,203
Add: Provision for Depreciation 740	2,834,009	3,165,513
Add: Lease Amortisation 745	3,996	58,032
Add: Loan Repayments	8,732	9,188
Add: Unwind PV and Discounting 770	59,300	58,000
Add: Decrease Restricted Assets	1,089,175	1,540,970
	<b>4,308,428</b>	<b>5,179,906</b>
Less: Purchase of Fixed Assets	12,350,432	7,236,353
Less: Expenditure on Loans	78,998	83,727
Less: Increase Restricted Assets	646,884	477,105
	<b>13,076,314</b>	<b>7,797,185</b>
<b>surplus</b>	<b>22,199</b>	<b>18,524</b>

FUNCTION		2019-2020 BUDGET	2020-2021 PROPOSED BUDGET
<b>CAPITAL WORKS</b>			
Administration	15	5,000	175,000
Environment	18	-	100,000
Housing & Community Amenities	20	92,500	63,060
Recreation & Culture	21	866,868	402,902
Transport & Communication	23	11,386,064	6,445,391
Economic Affairs	24	-	50,000
<b>General Fund Capital Works</b>		<b>12,350,432</b>	<b>7,236,353</b>
<b>WATER SERVICES</b>			
Water Income	11	784,589	868,052
Water Expenditure	25	925,254	955,678
<b>WATER OPERATING RESULT</b>		<b>-140,665</b>	<b>-87,626</b>
Less: Capital Grants & Contributions		0	0
<b>WATER SERVICES OPERATING RESULT excl CAPITAL GRANTS</b>		<b>-140,665</b>	<b>-87,626</b>
<b>CASH MOVEMENT</b>			
Add: Provision for Depreciation		335,000	342,000
		335,000	342,000
Less: Purchase of Fixed Assets		125,000	125,000
Less: Expenditure on Loans (GF)		8,319	9,188
		133,319	134,188
<b>surplus</b>		<b>61,016</b>	<b>120,186</b>
Water Fund Capital Works	25	125,000	125,000
<b>SEWERAGE SERVICES</b>			
Sewerage Income	12	504,482	499,164
Sewerage Expenditure	26	509,505	547,677
<b>SEWER OPERATING RESULT</b>		<b>-5,023</b>	<b>-48,513</b>
Less: Capital Grants & Contributions			0
<b>SEWERAGE SERVICES OPERATING RESULT excl CAPITAL GRANTS</b>		<b>-5,023</b>	<b>-48,513</b>
<b>CASH MOVEMENT</b>			
Add: Provision for Depreciation		134,000	136,700
		134,000	136,700
Less: Purchase of Fixed Assets		55,000	50,000
		55,000	50,000
<b>surplus</b>		<b>73,977</b>	<b>38,187</b>
Sewerage Fund Capital Works	26	55,000	50,000

FUNCTION	2019-2020 BUDGET	2020-2021 PROPOSED BUDGET
<b>CONSOLIDATED</b>		
Consolidated income	22,245,692	17,307,699
Consolidated Expenditure	13,601,295	14,808,034
<b>CONSOLIDATED OPERATING RESULT</b>	<b>8,644,397</b>	<b>2,499,665</b>
Less: Capital Grants & Contributions	8,784,418	2,528,166
Less: Roads to Recovery Funding	0	0
<b>CONSOLIDATED OPERATING RESULT excl CAPITAL</b>	<b>-140,021</b>	<b>-28,501</b>
Add: Book Value of Assets Sold	313,216	348,203
Add: Provision for Depreciation	3,303,009	3,644,213
Add: Lease Amortisation	3,996	58,032
Add: Loan Proceeds (internal)	8,732	9,188
Add: Unwind PV & Discounting	59,300	58,000
Add: Decrease Restricted Assets	1,089,175	1,540,970
	4,777,429	5,658,606
Less: Purchase of Fixed Assets	12,530,432	7,411,353
Less: Expenditure on Loans	87,317	92,915
Less: Increase Restricted Assets	646,884	477,105
	13,264,633	7,981,373
<i>surplus</i>	<b>157,193</b>	<b>176,897</b>
<b>CONSOLIDATED CAPITAL WORKS</b>	<b>12,530,432</b>	<b>7,411,353</b>

# WALCHA COUNCIL - GENERAL FUND

## DRAFT BUDGET 2020-2021

FUNCTION	Approved Current Year Budget	2020-2021 PROPOSED BUDGET	\$ variance	% variance	Comment
<b>GENERAL FUND</b>					
<b>INCOME</b>					
Administration 1	118,546	120,320	1,774	1%	
Public Order & Safety 2	59,050	67,737	8,687	15%	
Health 3	2,500	2,000	-500	-20%	
Environment 4					
Waste Management Services	957,166	1,000,878	43,712	5%	Proposed increase to waste management fees
Other Environment	-	-			
Community Services & Education 5					
Preschool	491,000	476,100	-14,900	-3%	
Early Intervention	40,000	40,800	800	2%	
WCCC	353,564	366,520	12,956	4%	
Other Community Services & Education	3,300	2,890	-410	-12%	
Housing & Community Amenities 6					
Cemetery	35,000	35,000	0	0%	
Council Housing	12,896	28,600	15,704	122%	Additional council house rental income
Town Planning	28,400	28,850	450	2%	
Recreation & Culture 7					
Other Sport Ground & Recreation Facilities	-	-			
Other Sport & Recreation	3,290	3,350	60	2%	
Libraries	25,500	67,008	41,508	163%	Additional subsidy from Central Northern Regional Libraries
Swimming Pool	40,000	40,500	500	1%	
Halls & Community Centres	97,744	388,760	291,016	298%	SCCF-Round 3 - Men's Shed & Community Hall upgrades
Australia Day	1,500	1,550	50	3%	
Mining, Manufacturing and Construction 8					
Quarries & Pits	40,000	40,000	0	0%	
Building Control	6,500	6,650	150	2%	
Transport & Communication 9					
Urban Roads	162,180	450,000	287,820	177%	Roads to Recovery
Regional Sealed Roads	770,000	771,000	1,000	0%	
Sealed Rural Roads	423,898	602,694	178,796	42%	Roads to Recovery
Unsealed Rural Roads	-	100,000	100,000	100%	Roads to Recovery
State Roads	2,225,000	2,225,000	0	0%	
RTA Inspection Bay	3,800	3,900	100	3%	
Street Lighting	10,000	11,000	1,000	10%	
Aerodrome	5,800	5,600	-200	-3%	
Profit on Sale of Plant	8,284	7,105	-1,179	-14%	
Economic Affairs 10					
Private Works	255,150	255,250	100	0%	
Tourism Development	5,950	5,970	20	0%	
Truck Wash Bay	15,000	15,000	0	0%	
Other Land & Property	9,225	9,300	75	1%	

**May 2020 Ordinary Business Paper Item 6.3 Attachment Draft 2020/2021 Budget**

FUNCTION	Approved Current Year Budget	2020-2021 PROPOSED BUDGET	\$ variance	% variance	Comment
Capital Grants & Contributions	13				
Recreation & Culture	803,368	270,438	-532,930	-66%	SCCF-Round 3 - Levee Bank Lighting
Bridges - Rural Sealed & Unsealed	253,260	1,097,205	843,945	333%	BRP - confirmed Federal funding for 3 timber bridge replacements
Regional Sealed Roads	7,494,739	987,472	-6,507,267	-87%	TBW Corridor Strategy, Black Spot funding
Sealed Rural Roads	173,051	173,051	0	0%	
Other Transport	60,000	-	-60,000	-100%	
General Purpose Revenues	14		0		
Rates Revenue	3,478,126	3,587,146	109,020	3%	
Investment Interest	160,000	160,000	0	0%	
FAGs - general purpose	1,367,064	1,495,237	128,173	9%	
FAGs - roads	956,770	990,602	33,832	4%	
<b>General Fund Income</b>	<b>20,956,621</b>	<b>15,940,483</b>	<b>-5,016,138</b>	<b>-24%</b>	
<b>excl capital grants</b>	<b>12,172,203</b>	<b>13,412,317</b>	<b>1,240,114</b>	<b>10%</b>	
	0	0			
<b>EXPENDITURE</b>					
Administration	15				
Elected Members	216,000	223,800	7,800	4%	
Administration Operating	1,300,430	1,602,630	302,200	23%	Increased provision for leave liability + Authority system upgrade
Human Resources	216,445	295,000	78,555	36%	Additional training and organisation development costs
Workplace Health & Safety	-	147,500	147,500	100%	New cost centre in 2019/20 financial year for resources, systems, PPE, immunisations etc
Engineering & Works Support	55,000	52,500	-2,500	-5%	
Purchasing & Supply	102,000	102,900	900	1%	
Public Order & Safety	16				
Animal Control	62,000	64,000	2,000	3%	
Rural Fire Services	157,255	171,830	14,575	9%	
State Emergency Services	5,590	5,600	10	0%	
Emergency Services Support	2,750	-	-2,750	-100%	
Urban Fire Brigade	14,150	14,500	350	2%	
Health	17				
Environment	77,550	67,500	-10,050	-13%	Health administration & inspections - reduced activity
Noxious Plants, Insect & Vermin Control	82,000	83,600	1,600	2%	
Stormwater Drainage	112,970	114,600	1,630	1%	
Waste Management Services	1,014,951	997,195	-17,756	-2%	
Community Services & Education	19				
Youth Services	25,000	27,400	2,400	10%	
Preschool	556,000	542,400	-13,600	-2%	Budget balanced to grant funding
Early Intervention	40,000	40,800	800	2%	Budget balanced to grant funding
WCCC	353,564	366,520	12,956	4%	Budget balanced to grant funding
Housing & Community Amenities	20				
Street Tree Maintenance	48,000	49,000	1,000	2%	
Streetscape Maintenance	40,000	41,000	1,000	3%	
Public Amenities	70,360	75,544	5,184	7%	
Cemetary	69,835	66,835	-3,000	-4%	
Council Housing	25,980	34,345	8,365	32%	Maintenance, rates, insurance costs for 2 Council houses
Town Planning	94,350	96,520	2,170	2%	
Recreation & Culture	21				
Parks & Reserves	180,180	183,180	3,000	2%	
Other Sport Ground & Recreation Facilities	132,090	135,032	2,942	2%	
Other Sport & Recreation	36,165	40,190	4,025	11%	
Libraries	180,820	182,180	1,360	1%	
Swimming Pool	215,780	218,970	3,190	1%	

**May 2020 Ordinary Business Paper Item 6.3 Attachment Draft 20202021 Budget**

FUNCTION	Approved Current Year Budget	2020-2021 PROPOSED BUDGET	\$ variance	% variance	Comment		
Halls & Community Centres	102,459	400,200	297,741	291%	SCCF-Round 3 - Men's Shed & Community Hall upgrades		
Australia Day	2,000	2,000	0	0%			
Regional Arts Development	4,377	4,400	23	1%			
Junior Sports Development	5,000	5,000	0	0%			
Public Art Maintenance	10,385	10,993	608	6%			
Other Cultural Service	1,515	2,380	865	57%			
Mining, Manufacturing and Construction	22						
Quarries & Pits	33,400	32,242	-1,158	-3%			
Building Control	28,500	28,500	0	0%			
Transport & Communication	23						
Bridges - Urban Roads	17,783	14,152	-3,631	-20%		Loan interest reduces annually	
Bridges - Rural Sealed Roads	59,000	210,000	151,000	256%			
Bridges - Rural Unsealed Roads	137,000	285,000	148,000	108%			
Bridges - Regional Sealed Roads	61,700	224,000	162,300	263%			
Bus Shelters	13,970	14,200	230	2%			
Footpaths & Bike Tracks	52,250	58,525	6,275	12%			
Kerb & Gutter	48,000	52,200	4,200	9%			
Urban Roads	228,000	287,500	59,500	26%			
Regional Sealed Roads	920,000	950,000	30,000	3%			Maintenance costs funded externally. Depreciation is an estimate and a council cost.
Sealed Rural Roads	716,000	703,000	-13,000	-2%			
Unsealed Rural Roads	1,305,000	1,024,500	-280,500	-21%	Reduction in depreciation expense		
State Roads	2,225,000	2,225,000	0	0%	Maintenance and ordered works funded externally (RMAP & RMCC)		
Road Safety	31,200	32,000	800	3%			
Other Transport	85,500	87,120	1,620	2%			
Street Lighting	44,000	54,741	10,741	24%			
Aerodrome	18,000	18,040	40	0%			
Minor Plant Purchases	22,000	23,000	1,000	5%			
Works Depot	93,600	95,100	1,500	2%			
Economic Affairs	24						
Private Works	203,750	209,200	5,450	3%	Includes \$20,000 for events seed funding as per February Council Meeting Truck Wash Bay upgrade not complete		
Concrete Batching Plant	4,669	3,836	-833	-18%			
Tourism Operation	115,267	118,111	2,844	2%			
Tourism Development	50,000	50,000	0	0%			
Truck Wash Bay	20,800	16,942	-3,858	-19%			
Other Land & Property	16,605	17,008	403	2%			
Economic Development	2,590	2,720	130	5%			
Internal Plant	996	-	0	0%			
<b>General Fund Expenditure</b>	<b>12,166,535</b>	<b>13,304,680</b>	<b>1,138,145</b>	<b>9%</b>			
<b>GENERAL FUND OPERATING RESULT</b>	<b>8,790,086</b>	<b>2,635,803</b>	<b>-6,154,283</b>	<b>-70%</b>			
Less: Capital Grants & Contributions	8,784,418	2,528,166	-6,256,253	-71%			
<b>GENERAL FUND OPERATING RESULT excl CAPITAL</b>	<b>5,668</b>	<b>107,637</b>	<b>101,968</b>	<b>1799%</b>			

Waste, Water & Sewer Summary					
DRAFT BUDGET 2020-2021					
FUNCTION	2019-2020 Original Budget	2020-2021 PROPOSED BUDGET	\$ variance	% variance	Comment
<b>WASTE MANAGEMENT SERVICES</b>					
<b>Operating Income</b>					
Domestic Waste Income	471,764	519,705	47,941	10%	
Other Waste Income	485,402	481,173	-4,229	-1%	Reduction in gates fees estimate offsets increase in annual charges
<b>Total Income</b>	<b>957,166</b>	<b>1,000,878</b>	<b>43,712</b>	<b>5%</b>	
<b>Operating Expenses</b>					
Domestic waste collections	147,894	149,332	1,438	1%	
Domestic waste other costs	8,081	6,983	-1,098	-14%	
Domestic waste depreciation	19,850	20,300	450	2%	
Drummuster / Chem Collect / Asbestos clean up	9,000	7,800	-1,200	-13%	
Materials Recovery Facility (MRF)	100,000	120,000	20,000	20%	Increased wages cost
Walcha tip operations	208,000	211,500	3,500	2%	
Woolbrook tip operations	22,000	35,000	13,000	59%	Increased costs to operate the facility
Nowendoc tip operations	31,320	30,000	-1,320	-4%	
Yarrowitch & Kangaroo Flat Rd Waste	11,500	15,000	3,500	30%	Increased costs to operate the facility
Commercial Roadside Garbage Collection	14,500	15,000	500	3%	
Annual Compliance Survey	13,000	13,000	-	0%	
Waste Engineering & Supervision	37,200	55,000	17,800	48%	Increased wages cost due to additional time spent on management
Construction & Demolition Waste Processing	60,600	60,600	-	0%	
Waste Management Consultancy Remediation & Strategy	30,000	-	-30,000	-100%	General Fund expense
Other waste collections	37,546	37,884	338	1%	
Waste transfer to Tamworth	78,000	20,000	-58,000	-74%	Transport cost will end October 2020
Walcha WTS Gate	74,830	86,996	12,166	16%	Increased wages cost
Other waste depreciation	61,630	62,800	1,170	2%	
Admin Overheads	50,000	50,000	-	0%	
<b>Total Expenses</b>	<b>1,014,951</b>	<b>997,195</b>	<b>-17,756</b>	<b>-2%</b>	
<b>Operating Result</b>	<b>-57,785</b>	<b>3,683</b>	<b>61,468</b>	<b>-106%</b>	



# Waste, Water & Sewer Summary

## DRAFT BUDGET 2020-2021

FUNCTION	2019-2020 Original Budget	2020-2021 PROPOSED BUDGET	\$ variance	% variance	Comment
<b>WATER FUND</b>					
<b>Operating Income</b>					
Rates & Charges	304,503	366,225	61,722	20%	15% increase to access charges
User Charges	428,059	452,400	24,341	6%	2% increase to water usage
Operating Grants	52,027	49,427	-2,600	-5%	
<b>Total Income</b>	<b>784,589</b>	<b>868,052</b>	<b>83,463</b>	<b>11%</b>	
<b>Operating Expenses</b>					
Engineering & Supervision	100,511	127,601	27,090	27%	Includes ACSWP fully funded trainee - 50/50 water & sewer
Off Creek Storage, operations & maintenance	16,250	29,334	13,084	81%	Increased electricity usage for pumping
Water Mains, operations & maintenance	48,500	49,750	1,250	3%	
Water Reservoirs, operations & maintenance	9,900	8,300	-1,600	-16%	
Pumping Station, operations & maintenance	106,920	111,950	5,030	5%	
Water Treatment, operations & maintenance	212,173	210,743	-1,430	-1%	
Private Works	26,000	11,000	-15,000	-58%	Last year overestimated costs of private works
Depreciation	335,000	342,000	7,000	2%	
Admin Overheads	70,000	65,000	-5,000	-7%	
<b>Total Expenses</b>	<b>925,254</b>	<b>955,678</b>	<b>30,424</b>	<b>3%</b>	
<b>Operating Result</b>	<b>-140,665</b>	<b>-87,626</b>	<b>53,039</b>	<b>-38%</b>	
<b>SEWER FUND</b>					
<b>Operating Income</b>					
Rates & Charges	308,840	311,813	2,973	1%	
User Charges	135,416	138,089	2,673	2%	
Operating Grants	60,226	49,262	-10,964	-18%	
<b>Total Income</b>	<b>504,482</b>	<b>499,164</b>	<b>-5,318</b>	<b>-1%</b>	
<b>Operating Expenses</b>					
Engineering & Supervision	76,400	108,277	31,877	42%	Includes ACSWP fully funded trainee - 50/50 water & sewer
Mains, operations & maintenance	31,550	32,060	510	2%	
Pumping Stations, operations & maintenance	36,480	42,890	6,410	18%	
Sewer Treatment, operations & maintenance	150,875	154,750	3,875	3%	
Private Works	11,200	8,000	-3,200	-29%	Last year overestimated costs of private works
Depreciation	134,000	136,700	2,700	2%	
Admin Overheads	69,000	65,000	-4,000	-6%	
<b>Total Expenses</b>	<b>509,505</b>	<b>547,677</b>	<b>38,172</b>	<b>7%</b>	
<b>Operating Result</b>	<b>-5,023</b>	<b>-48,513</b>	<b>-43,490</b>	<b>866%</b>	

# WALCHA COUNCIL - CAPITAL WORKS BUDGET

## DRAFT BUDGET 2020-2021

				PROPOSED BUDGET		
	Asset Class	New / Renewal	Source of Funding	Grant Funding	Own Funding	2020-2021 Budget
<b>Administration Capital Works</b>						
Council Admin Building - Painting, blinds, carpets	Other Assets	New	Council		20,000	20,000
IT Capital Replacement	Office Equipment	New	Council		135,000	135,000
<b>Administration Capital Works Total</b>				<b>0</b>	<b>155,000</b>	<b>155,000</b>
<b>Environment Capital Works</b>						
Walcha Landfill Cell Construction & Interim Capping	Other Assets	Renewal	Council		60,000	60,000
Walcha Landfill Land Acquisition	Land	New	Council		40,000	40,000
<b>Environment Capital Works Total</b>				<b>0</b>	<b>100,000</b>	<b>100,000</b>
<b>Housing &amp; Community Amenities Capital Works</b>						
Streetscape - Fitzroy St (Pakington to Blue Hogan Bridge)	Footpaths	Renewal	Council		52,060	52,060
Walcha Cemetery - install seating	Other Assets	New	Council		11,000	11,000
<b>Housing &amp; Community Amenities Capital Works Total</b>				<b>0</b>	<b>63,060</b>	<b>63,060</b>
<b>Recreation &amp; Culture Capital Works</b>						
Public Art	Other Assets	New	Council		10,000	10,000
Angle Street Park - Name Sign & Plant Trees	Other Assets	New	Council		15,000	15,000
Levee Bank - solar lighting installation	Other Assets	New	SCCF-3	270,438	37,464	307,902
Town Christmas Decorations	Other Assets	New	Council		20,000	20,000
Beautification Projects (TBA)	Other Assets	New	Council		50,000	50,000
<b>Recreation &amp; Culture Capital Works Total</b>				<b>270,438</b>	<b>132,464</b>	<b>402,902</b>
<b>Transport &amp; Communication Capital Works</b>						
<u>Bridges Rural Sealed</u>						
Moona Plains Road, Elias Creek Timber Bridge - AM 5379	Bridges	Renewal	BRP / Council	233,993	233,993	467,985
<b>Bridges Rural Sealed Total</b>				<b>233,993</b>	<b>233,993</b>	<b>467,985</b>
<u>Bridges Local Rural Unsealed</u>						
Englefield Timber Bridge - AM 4878	Bridges	Renewal	BRP / Council	365,205	365,205	730,410
Glen Morrison Road, Stephen's Timber Bridge - AM 5010	Bridges	Renewal	BRP / Council	498,007	498,007	996,014
<b>Bridges Local Rural Unsealed Total</b>				<b>863,212</b>	<b>863,212</b>	<b>1,726,424</b>
<u>Urban Roads Local</u>						
Heavy Patching	Roads	Renewal	R2R	150,000		150,000
Reseals	Roads	Renewal	R2R	150,000		150,000
Kerb & Gutter Extensions - Hill Street + TBA	Roads	New	R2R	100,000		100,000
Kerb & Gutter Renewals - Pakington/Thee Streets	Roads	Renewal	R2R	50,000		50,000
Footpath Renewals	Roads	Renewal	Council		45,000	45,000
<b>Urban Roads Local Total</b>				<b>450,000</b>	<b>45,000</b>	<b>495,000</b>

	Asset Class	New / Renewal	Source of Funding	Grant Funding	Own Funding	2020-2021 Budget
<b>Regional Sealed Roads</b>						
TBW - Corridor Strategy Project 5.3 Seg 4560	Roads	Renewal	Fixing Country Roads \$448,000/ Repair Grant \$139,067 / Block Grant \$60,933	648,000		648,000
Cobrabald River Road Upgrade	Roads	Renewal	Black Spot	300,000		300,000
Reseals	Roads	Renewal	Block Grant	127,727		127,727
Heavy Patching	Roads	Renewal	Block Grant	131,935		131,935
Yalgoo Rest Area	Roads	Renewal	Block Grant / HSVPP	200,810		200,810
<b>Regional Sealed Roads Total</b>				<b>1,408,472</b>	<b>0</b>	<b>1,408,472</b>
<b>Sealed Local Rural Roads</b>						
Culvert Renewals	Roads	Renewal	R2R	15,000		15,000
Heavy Patching	Roads	Renewal	R2R	150,000		150,000
Reseals	Roads	Renewal	R2R	222,694		222,694
Road rehabilitation - TBA	Roads	Renewal	R2R	215,000		215,000
Road rehabilitation - Brackendale Rd, seg 50, Nowendoc Rd intersection	Roads	Renewal	FCR / Council	173,051	30,000	203,051
<b>Sealed Local Rural Roads Total</b>				<b>775,745</b>	<b>30,000</b>	<b>805,745</b>
<b>Unsealed Local Rural Roads</b>						
Gravel Resheeting	Roads	Renewal	Council		480,000	480,000
Culvert Renewals	Roads	Renewal	R2R	100,000		100,000
Dust Suppression	Roads	Renewal	Council		15,000	15,000
<b>Unsealed Local Rural Roads Total</b>				<b>100,000</b>	<b>495,000</b>	<b>595,000</b>
<b>Other Transport</b>						
Plant replacement	Plant & Equip	New	Council		851,765	851,765
<b>Works Depot</b>						
Reseal & linemarking	Roads	Renewal	Council		95,000	95,000
<b>Works Depot Total</b>				<b>0</b>	<b>95,000</b>	<b>95,000</b>
<b>Transport &amp; Communication Capital Works Total</b>				<b>3,831,422</b>	<b>2,613,970</b>	<b>6,445,391</b>
<b>Economic Development</b>						
Solar Power Project	other assets	New	Council		50,000	50,000
<b>TOTAL GENERAL FUND</b>				<b>4,101,860</b>	<b>3,114,494</b>	<b>7,216,353</b>
<b>WATER FUND</b>						
Water Meter Renewals	Water Supply	Renewal	Water		60,000	60,000
Water Mains Renewals	Water Supply	Renewal	Water		50,000	50,000
PAC	Water Supply	New	Water		15,000	15,000
<b>TOTAL WATER FUND</b>				<b>0</b>	<b>125,000</b>	<b>125,000</b>
<b>SEWER FUND</b>						
Sewer relining	Sewer Network	Renewal	Sewer		50,000	50,000
<b>TOTAL SEWER FUND</b>				<b>0</b>	<b>50,000</b>	<b>50,000</b>
<b>GRAND TOTAL</b>				<b>4,101,860</b>	<b>3,289,494</b>	<b>7,391,353</b>



## WALCHA COUNCIL - RESTRICTIONS SUMMARY

### DRAFT BUDGET 2020-2021

INTERNAL RESTRICTIONS	June 2019	Budget		QBR1		QBR2		QBR3		June 2020 Forecast	Budget		June 2021
		Transfers In	Transfers Out	Budget Review Transfers In	Budget Review Transfers Out	Budget Review Transfers In	Budget Review Transfers Out	Budget Review Transfers In	Budget Review Transfers Out		Transfers In	Transfers Out	
Plant & Vehicle Replacement	1,453,146	548,284	- 1,089,175	66,972	- 523,053			- 15,256	- 349,355	91,563	457,105	- 543,765	4,903
ELE	757,000									757,000			757,000
Preschool	59,883									59,883			59,883
Tip Site Remediation	161,602	58,600								220,202			220,202
Quarries Remediation	312,922	40,000								352,922			352,922
Infrastructure Replacement	1,893,085			-	49,905	-	150,480	-	156,795	1,535,905	-	997,205	538,701
Woolbrook Project (Capex)	11,452			-	11,452					-			-
Housing Investment	250,675			-	250,675					-			-
Project Development	100,000								20,000	80,000			80,000
Tourism Events Seed Funding	-									-	20,000		20,000
<b>Total Internal</b>	<b>4,999,765</b>	<b>646,884</b>	<b>- 1,089,175</b>	<b>66,972</b>	<b>- 835,085</b>	<b>-</b>	<b>- 150,480</b>	<b>- 15,256</b>	<b>- 526,150</b>	<b>3,097,475</b>	<b>477,105</b>	<b>- 1,540,970</b>	<b>2,033,611</b>

# WALCHA COUNCIL - INCOME STATEMENT

	2019-2020 ORIGINAL BUDGET				2020-2021 PROPOSED BUDGET			
	Consolidated	General Fund	Water Fund	Sewer Fund	Consolidated	General Fund	Water Fund	Sewer Fund
<b>Income from Continuing Operations</b>								
Rates & Annual Charges	4,859,228	4,249,525	302,363	307,340	5,130,053	4,455,615	364,125	310,313
User Charges & Fees	3,537,497	2,974,242	428,059	135,196	3,521,194	2,930,930	452,400	137,864
Interest & Revenue	173,460	169,600	2,140	1,720	171,435	167,610	2,100	1,725
Other Revenues	242,902	242,902	0	0	242,948	242,948	0	0
Grants - Operating	3,918,352	3,806,099	52,027	60,226	4,974,306	4,875,617	49,427	49,262
Contributions - Operating	771,550	771,550	0	0	772,492	772,492	0	0
Grants - Capital	1,466,424	1,466,424	0	0	1,979,761	1,979,761	0	0
Contributions - Capital	7,267,994	7,267,994	0	0	548,405	548,405	0	0
Net gains from disposal of assets	8,284	8,284	0	0	7,105	7,105	0	0
<b>Total Income from Continuing Operations</b>	<b>22,245,691</b>	<b>20,956,620</b>	<b>784,589</b>	<b>504,482</b>	<b>17,347,699</b>	<b>15,980,483</b>	<b>868,052</b>	<b>499,164</b>
<b>Expenses from Continuing Operations</b>						40,000	0	0
Employee Benefits & Oncosts	4,654,186	4,261,865	211,371	180,950	5,302,791	4,853,940	235,534	213,317
Borrowing Costs	86,916	82,860	4,056	0	79,249	75,657	3,592	0
Materials & Contracts	4,190,318	3,781,085	247,883	161,350	4,329,272	3,935,352	231,580	162,340
Depreciation & Impairment	3,361,039	2,891,610	335,429	134,000	3,702,807	3,223,545	342,562	136,700
Other Expenses	1,308,834	1,149,114	126,515	33,205	1,424,054	1,246,324	142,410	35,320
Net losses from disposal of assets	0	0	0	0	0	0	0	0
<b>Total Expenses from Continuing Operations</b>	<b>13,601,293</b>	<b>12,166,534</b>	<b>925,254</b>	<b>509,505</b>	<b>14,838,173</b>	<b>13,334,818</b>	<b>955,678</b>	<b>547,677</b>
						30,139	-	-
<b>Net Operating Result from Continuing Operations</b>	<b>8,644,398</b>	<b>8,790,086</b>	<b>-140,665</b>	<b>-5,023</b>	<b>2,509,526</b>	<b>2,645,665</b>	<b>-87,626</b>	<b>-48,513</b>
<b>Net Operating Result before Grants &amp; Contributions for Capital Purposes</b>	<b>7,177,974</b>	<b>7,323,662</b>	<b>-140,665</b>	<b>-5,023</b>	<b>529,765</b>	<b>117,499</b>	<b>-87,626</b>	<b>-48,513</b>

19-May-20					
<b>PERFORMANCE RATIOS</b>					
<b>DRAFT BUDGET 2020-2021</b>					
<b>Forecast to June 2021</b>					
	Benchmark	General Fund	Water Fund	Sewer Fund	Consolidated
<b>Operating Performance Ratio</b>					
Operating Revenue (excl capital grants) - operating expenses	Min >0%	0.80%	-10.09%	-9.72%	-0.19%
<u>Operating Revenue (excl capital grants)</u>	2019	-3.46%	-23.95%	1.94%	-4.41%
<b>Own Source Operating Revenue Ratio</b>					
<u>Total Operating Revenue (excl all grants &amp; contributions)</u>	Min >60%	48.96%	94.31%	90.13%	52.42%
Total operating revenue	2019	50.21%	85.98%	64.39%	52.49%
<b>Unrestricted Current Ratio</b>					
<u>Current assets - external restrictions</u>	Min >1.5	2.62	43.21	na	2.88
Current liabilities - specific purpose liabilities	2019	3.96	30.25%	na	3.96
<b>Debt Service Cover Ratio</b>					
<u>Operating result before capital (excl interest &amp; depreciation)</u>	Min >2	32.87	19.54	na	31.32
Principal repayments + borrowing costs	2019	16.64	29.75	na	17.97
<b>Rates, Annual Charges, Interest &amp; Extra Charges Outstanding</b>					
<u>Rates, annual &amp; extra charges outstanding (debtors)</u>	Max <10%	2.06%	11.80%	10.34%	3.63%
Rates, annual & extra charges collectible	2019	4.09%	0.00%	0.00%	3.58%
<b>Cash Expense Cover</b>					
<u>Current cash &amp; cash equivalents + term deposits</u>	Min >3	7.30	5.90	15.80	7.48
Payments from cashflow of operating & financing activities	2019	6.40	-	-	7.25
<b>Infrastructure Backlog Ratio</b>					
<u>Estimated costs to bring assets to satisfactory condition</u>	Min <2%	1.98%	1.28%	2.62%	1.96%
WDV of infrastructure, building, other structures	2019	4.25%	1.25%	4.81%	4.15%